

Performance Update

Q3 & 9M FY- 2025-26

February 11, 2026

DISCLAIMER

“Some of the statements in this communication may be ‘forward looking statements’ within the meaning of applicable laws and regulations. Actual results might differ substantially or materially from those expressed or implied. Important developments that could affect the Company’s operations include changes in industry structure, significant changes in political and economic environment in India and overseas, tax laws, import duties, litigation and labour relations.”

PRESENTATION FLOW

- Results
 - Financial Highlights – Consolidated
 - Segment Performance
- Business Performance
 - Performance highlights including Subsidiaries and Associates
- Other information

FINANCIAL HIGHLIGHTS – CONSOLIDATED

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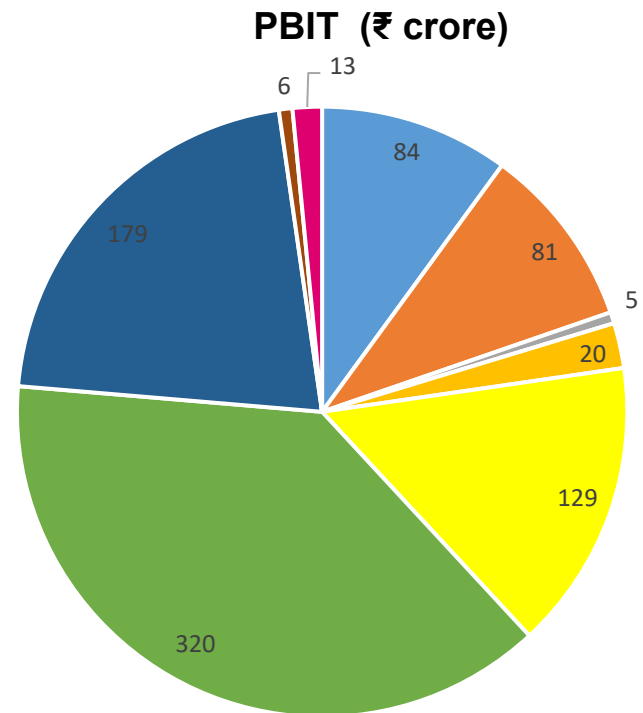
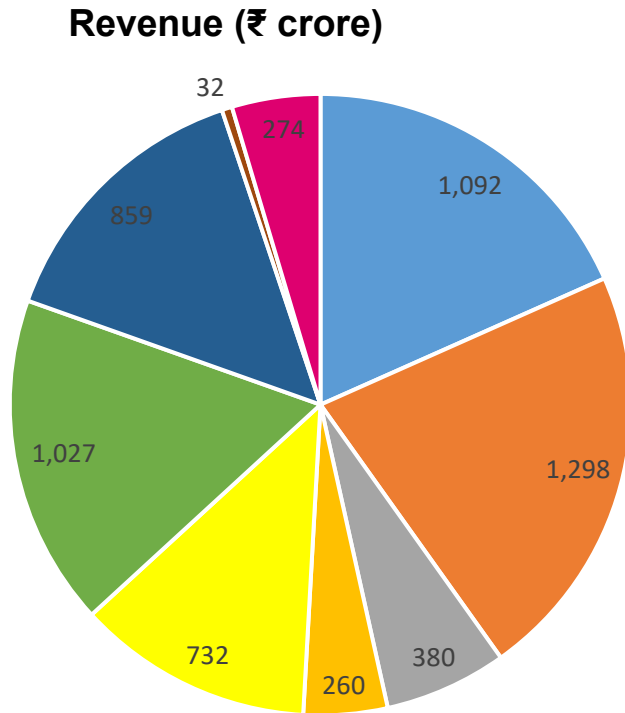
Particulars (₹crore)	Q3 FY 26	Q3 FY25	% Growth	9M FY 26	9M FY25	% Growth
Total Income	5,698	5,147	11%	17,706	15,525	14%
PBDIT *	1,238	1,033	20%	4,414	3,452	28%
Depreciation	126	111	-	360	320	-
PBIT*	1,112	922	21%	4,054	3,132	29%
Interest	626	505	-	1,786	1,415	-
Net Profit *#	205	188	9%	796	798	-

** Including share of profit in associates & exceptional.*

With share of profit in associate companies, post reduction of non-controlling interest.

CONSOLIDATED RESULTS – SEGMENT PERFORMANCE

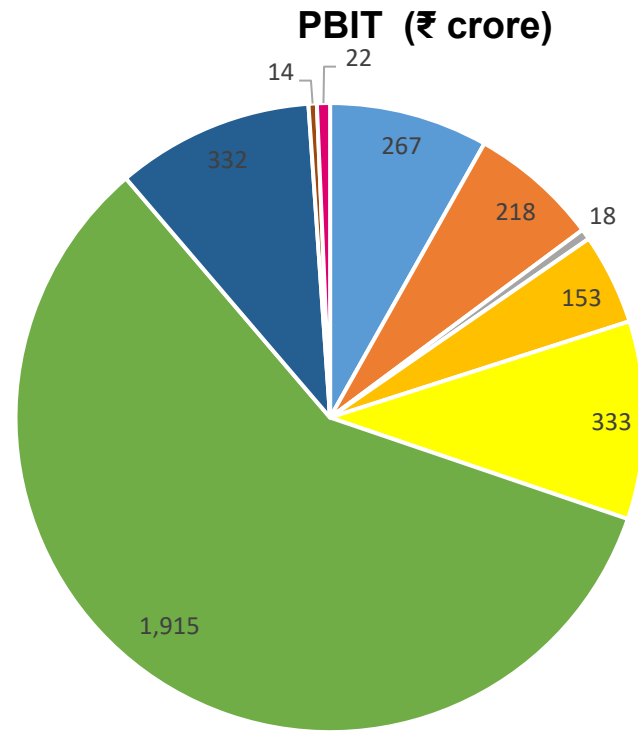
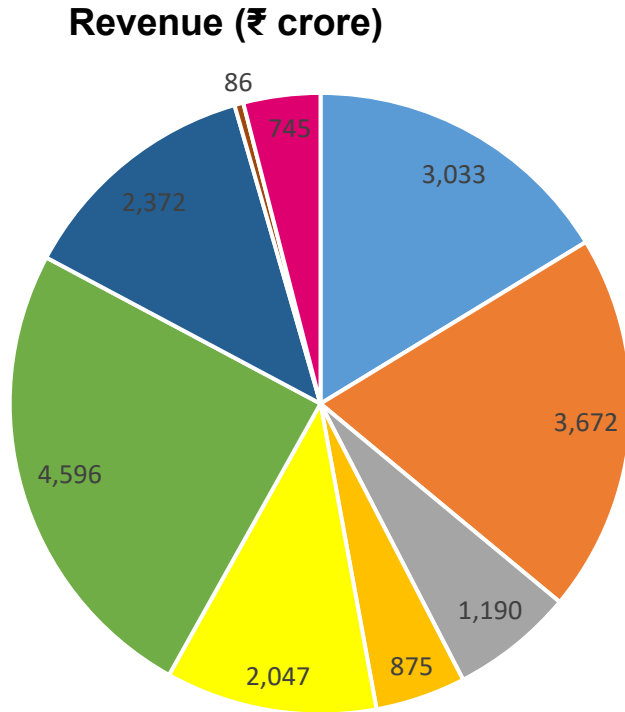
SEGMENT-WISE CONTRIBUTION TO FINANCIALS: Q3 FY 2025-26



■ Chemicals
■ Dairy
■ Veg Oils
■ Finance & Investments
■ Others

■ Animal Feed
■ Crop Protection
■ Estate & Property Development
■ Hospitality

SEGMENT-WISE CONTRIBUTION TO FINANCIALS: 9M FY 2025-26



■ Chemicals
 ■ Dairy
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 ■ Others

■ Animal Feed
 ■ Crop Protection
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 ■ Hospitality

**BUSINESS PERFORMANCE: Performance Highlights
incl. subsidiaries, JVs and Associates**

CONSUMER (GCPL)

Business and Financial Highlights for Q3 FY 2025-26:

- Q3 FY 2026 consolidated sales grew by 9% in INR and 7% in constant currency terms year-on-year on the back of underlying volume growth of 7%
- Q3 FY 2026 consolidated net profit de-grew by 14% year-on-year (without exceptional items and one-offs) due to temporary headwinds
- **Home Care:** Home Care grew by 12%.
 - In Household Insecticides, GCPL has been winning in the market through superior products.
 - Air Freshener continues robust growth momentum. Continues to gain market share and enjoy market leadership.
 - Fabric Care maintained robust growth momentum. Continued to gain market share on the back of strong performance by Godrej Fab.
- **Personal Care:** Personal Care grew by 7%.
 - Personal Wash showed positive trajectory led by improving affordability post GST reduction and continues to win competitively and gain market share.
 - Hair Colour continues to deliver strong performance and gain market share across our key bets on both Crème and Shampoo Hair Colour.
 - GCPL's recent acquisition of Muuchstac was successfully completed on 10th November, with operations now fully live and performance as per plan



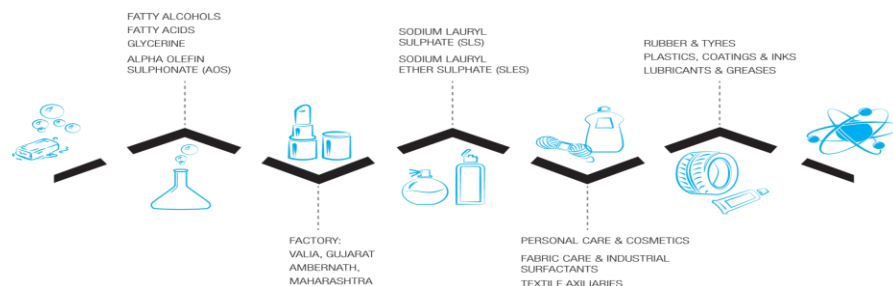
Financial Highlights

₹ crore	Q3 FY-26	Q3 FY-25	9M FY-26	9M FY-25
Revenue	1,092	891	3,033	2,442
PBIT	84	113	267	286

- Revenue for Q3 FY26 increased by 23%
- Revenue for 9m FY26 increased by 24%
- Exports account for ~28% of Revenue
 - Exports for Q3 FY26 increased by 22%
 - Exports for 9M FY26 increased by 22%



Godrej Industries (Ambernath factory) was awarded by FICCI for Excellence in Safety in Chemicals.



Godrej Properties Limited (GPL) - Consolidated Financial Highlights:

₹ crore	Q3 FY26	Q3 FY25	9M FY 26	9M FY25
Total Income	1,020	1,222	4,480	4,203
Net Profit after tax	195	163	1,200	1,018

Business & Sales Highlights for Q3 FY 2025-26

- Q3 FY26 booking value grew 55% YoY to ₹ 8,421 crore. This was achieved through the sale of 3,973 homes with a total area of 6.43 million sq. ft.
- Delivered projects aggregating ~1.7 million sq. ft. across 3 cities in Q3 FY26.
- GPL has added 3 new projects with an estimated saleable area of 7.30 million sq. ft. and expected booking value of ₹ 8,400 crore in Q3 FY26.
- GPL received 42 awards in Q3FY26.

AGRI BUSINESS

Godrej Agrovet Limited (GAVL) - Consolidated Financial Highlights

₹ crore	Q3 FY26	Q3 FY25	9M FY26	9M FY25
Total Income	2,737	2,458	7,938	7,280
Net Profit after tax	115	111	368	359

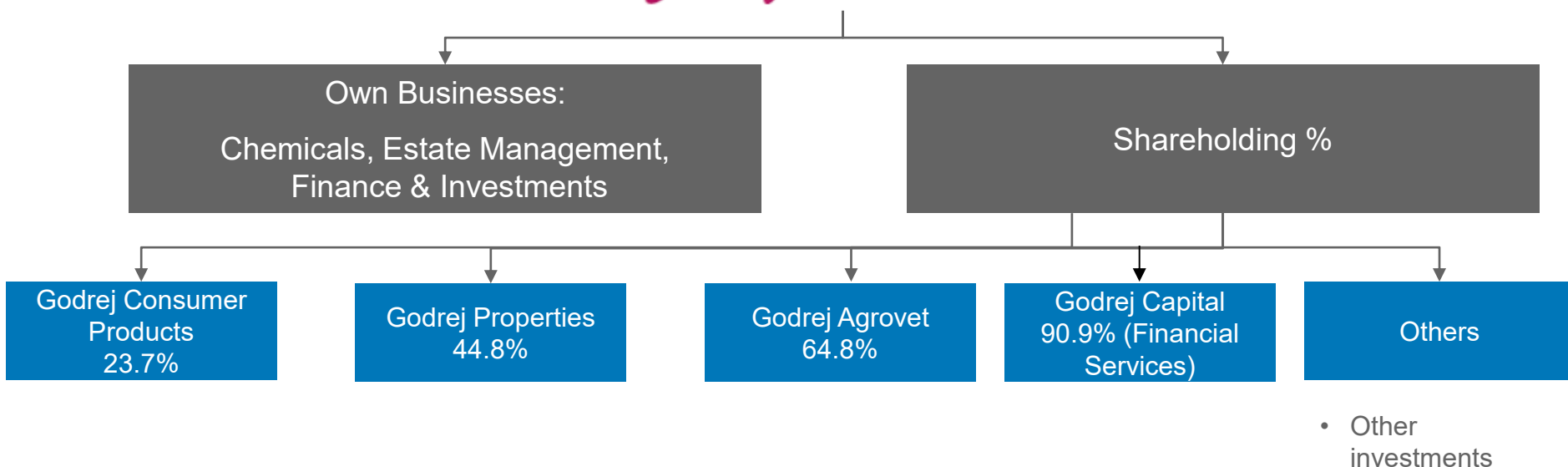
- **Animal Feed:** Animal Feed delivered robust volume growth, driven by sustained improvement in cattle feed, layer feed & fish feed categories.
- **Vegetable Oil:** Segment revenue registered a healthy y-o-y growth of 27% in Q3 FY26 buoyed by higher volumes of end-products on the back of improvement in Fresh Fruit Bunch (FFB) by ~16%.
- **Crop Protection Business:** In Q3FY26, Consolidated revenues stood at ₹260 crore as compared to ₹193 crore in the corresponding quarter of the previous year, recoding a growth of 34%
- **Dairy:** Segment Revenue grew marginally by ~ 3% year-on-year on account of flat volumes.



OTHER INFORMATION

GODREJ INDUSTRIES LIMITED

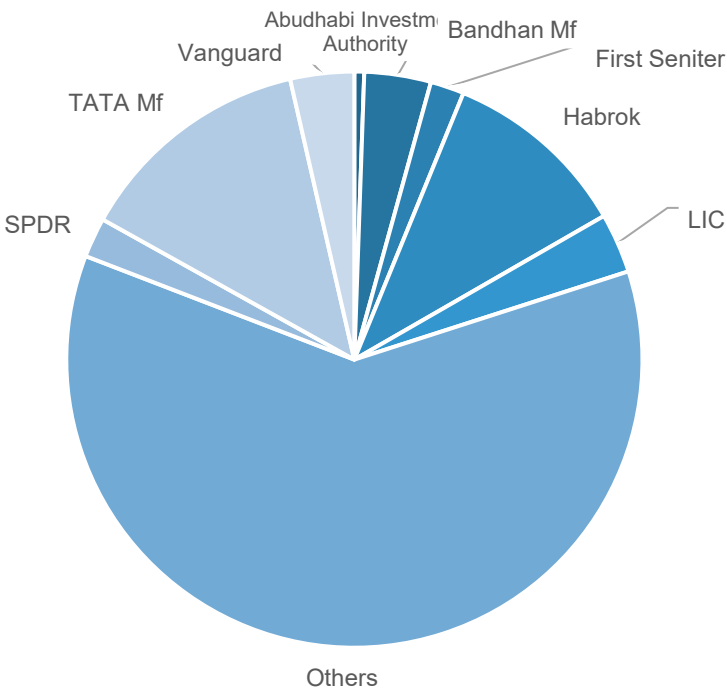
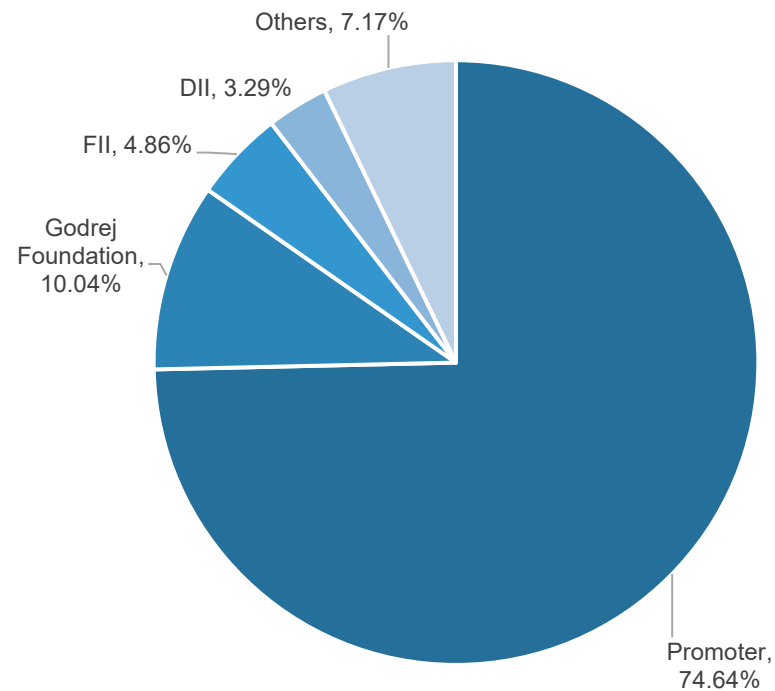
CORPORATE STRUCTURE



SIGNIFICANT APPRECIATION IN INVESTMENT VALUE

Company	Business	Holding (%)	Investment at cost (₹ crore)	Market Value ^ of investment (₹ crore)
Godrej Consumer Products (GCPL)	FMCG, Personal and Household Care products	23.7%	1,366	29,661
Godrej Properties (GPL)	Real Estate and Property Development	44.8%	2732	27,058
Godrej Agrovet	Animal Feed, Agri-inputs, Poultry, Dairy & Oil Palm	64.8%	1056	7,143
Godrej Capital Ltd	Financial Services	91.1%	3863	
Godrej International	International Trading	100%	15	
Godrej International & Trading	International Trading & Investments	100%	4	
Others		--	50	
	Total		9,086	

SHAREHOLDING PATTERN AS ON Dec 31, 2025



Major Institutional Investors



THANK YOU FOR YOUR TIME AND CONSIDERATION